Project name	Project manager	Original Milestones	CMT Champion update of progress against milestones	RAGB		
Heritage Action Zone PH – Bob Bushell	Nicola Collins		Nicola Collins	2022/2023 projects Central Market capital works – full renovation	All projects proceeding as planned. Central market still on track for completion in Autumn 2023	Green
		St Mary's Guildhall capital works – stabilise building, make watertight and consider new use (feasibility business case appraisal) Shopfronts – renovation of further shop fronts Community Engagement project –	Completion of works to make the structure safe and assesses options for future use to be completed by March. Feasibility appraisal awarded to contractor. Inception meeting 15 th November 2022. 3 further shopfronts under consideration in 2022/23. All to be completed by March 2024. Key achievements over last year have been; launch of 3 new Lincoln High Street Heritage Trails in September 2022, Heritage Open Day walking tours in			
				ongoing Barbican capital works – full renovation	September 2022, Heritage Skills Open day in December 2023. Work progressing to bring building back into use as a Creative Hub. Work scheduled for completion March 2024.	
		St Mary le Wigford works	Work will consist of re-landscaping and turfing the churchyard and reinstatement of boundary wall to match existing remaining remnant to be completed by March 2024			

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Sincil Bank streets for people theme PH – Neil Murray	Paul Carrick	 Key Environmental based Priorities: create green spaces in the area create green corridors through the area, plant urban trees, alter the traffic flows through the area to remove "rat runs" and hand the streets back to local residents Focus is on: New Residents Parking Scheme Delivering of the town deal project to alter traffic flows. Outline milestones – consultation Jan 23, Final designs Feb 23 Procurement April 23 On site Oct 23 Completion June 24 	target now early to mid-2023 for full scheme to become operational (subject to LCC Committee decision in December 2022). Scheme being drafted currently ahead of resident engagement in January 2023. Scheme will include a range of environmental improvements and creation of a green corridor through Sincil Bank.	Amber
Christmas Market 10-year vision PH -Neil Murray	Claire McDowall	Focus is on delivering an exceptional Christmas market to celebrate its 40 th year in 2022.	All work has progressed to plan and building on previous years light installations – this year will also see a stage in St Paul's Lane for live performances, thereby enhancing the cultural offer	Green

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Greening the city:	Steve Bird	 Major tree planting scheme – Delivery from 2022/23 	Site identified and recently reported to Executive. Working title is "Hope Wood".	Green
			External consultant has developed a detailed plan for the site	
PH – Bob Bushell			Levelling Up Parks Fund application made for £85,000– deadline 3/10/2022. Awaiting decision.	
			Mailshot sent out to businesses seeking sponsorship. Detailed plan will help inform funding opportunities.	
			Application made to MOREtrees / Woodland Trust for supply of trees.	
			Plans made for a cut and clear of the site to make the site ready.	
		- Greening the city centre	Terms of Reference for multi-agency group agreed – Aug 22 New working group established and milestones determined - second meeting 26/10/22 and monthly thereafter.	
			Bid to UKSPF made – 3 rd Oct 22	
			Further workshops planned through to March 23 to explore 'art of the possible in the city centre and uphill area -building on existing green spaces and assessing feasibility to create further biodiversity across the area.	
		 Wildflower verges & Pollinating shrubs 	Focus in 22/23 has been consolidating existing sites created in 21/22. There are approx. 20 Ha of 'rewilded' areas under city council control.	

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Further develop the physical activity strategy PH -Bob Bushell	Steve Lockwood	The City Councils Physical Activity Action Plan to be put in place in 2022/23 Assessment of the Active City Initiative and resources required to enable Active City aspirations to be met. Proactive work by Active Nation and reported to members	CoLC action plan being finalised – will be ready early on 2023 (delay due to unforeseen works to Yarborough leisure centre diverting officer capacity) Wider action plan with Active Lincolnshire – review progress in Jan 23 Assessment as part of action plan development above Monthly newsletter from Active Nation regarding what they are doing with us on physical activity to be circulated to Members from Sept 22	Amber
Hartsholme Country Park Flood Alleviation Scheme PH – Bob Bushell	Aaron Wilson	Designs completed by 24/12/21 Report to CMT / Exec 17/1/2022 Tender goes live approx. 7/3/22 Planning Committee 23/3/2022 Award contract mid June. Works to be completed and signed off by end December 2022.	Completed Completed Completed – went live 18/3/22 Completed – approval w conditions Contract awarded mid July complete Start up meeting 29/7/2022 - complete Site set up started 25/8/22. – complete Expected completion date for works was 4/11/2022. This was delayed when an 8T digger was stolen in late October, causing damage to materials including metalwork which was ready for installing. Delayed works by estimated one week as metalwork has to be repaired and re-powder coated. Work signed off as 'practical completion' w/c 14/11/22. Only some small snagging items outstanding.	Green

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Preparations for new Refuse Collection, Street Cleansing and Grounds Maintenance service post Autumn 2026 PH – Bob Bushell	Steve Bird	Focus is preparing detailed service specifications and refreshing all supporting databases (eg miles of roads, number of litter bins, no. of domestic properties etc) Also working to accommodate any government announced changes within the Environment Act 2021	 Staff recruited to project roles within the project team and transition completed. Monthly Board meetings commenced early August 2022. Risk workshops taken place. First member workshop took place on 28/9/2022. Workshop 2 took place on 31/10/22 Workshop 3 is on 30/1/23. Member decisions on specification to be signed off by Executive in March 2023. 	Green
Promotion of parks and open spaces in city PH – Bob Bushell	Steve L/ Steve B/ Sarah Curtiss	Campaign to be developed & stakeholders identified to help push the messaging – Autumn 22 Campaign soft launched in December 22– encouraging people to get out and about over xmas break Main campaign launched January 23 encouraging people to get out and explore our parks and open spaces -New Year get fit campaign!	Drone footage of city and its green spaces – complete Comms team to develop a comms strategy based on the footage we now have -Autumn 22 Consideration also being given to an expanded social media presence.	Green
Days of action agreed to tackle fly tipping	Ben Jackson	Undertake a comprehensive programme of enforcement activity	On hold due to significant capacity issues in the PPASB team. High priority fly tipping incidents are still being investigated	On hold

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including enforcement and education PH – Bob Bushell	(from Oct 22)			
Development of a cultural compact for the city PH -Neil Murray	Simon W	Establish multi agency working group Dec 21 Undertake research of young people – spring/summer 22 Undertake second round of research to develop a cultural hub for young people – Sept 22 Bid to UK Shared Prosperity Fund for demonstration project -Oct 22	Working group established Research work with 1,000 young people completed – June 2022 Second round of consultation completed -October 2022 Bid to UKSPF submitted Oct 22 -awaiting outcome	Green
		Deliver Heritage Action Zone (HAZ) cultural installation in 23/24 Deliver demonstration project – 24/25 Bring wider compact together to learn from demonstration project – 24/25 Develop a multi- sector Cultural strategy	HAZ installation currently in planning phase – Zest Theatre to deliver next summer Demonstration projects developed by Sept 2023	

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Review our parking strategy PH – Neil Murray	Toby FT	Comprehensive review of the city council's off-street parking strategy in response to Covid 19 and the aspirations articulated within the Lincoln Transport Strategy	 Scoping paper finalised - June 2022 - complete CMT sign-off – June 2022 - complete Internal working group established with draft scope and project plan underway – Oct 22 Strategy to be developed over next 12 months, carefully assessing how the High Street emerges from Covid, cost of living challenges and other factors influencing the likely future shape of High Streets across the country 	Green
Review of our Play Strategy PH -Bob Bushell	Steve L	Produce a new strategy that supports development of the provision of play in all its forms and assists planning colleagues when negotiating Developer Contributions	Draft play strategy scope to be further discussed and refined Dec 2022	Green
		Scope to be shared with portfolio holder for comment – Dec 22 Any required play strategy support work will be commissioned– Jan 2023 Results: March 2023 Draft strategy - June 23		
Biodiversity Net Gain (BNG) - role of council in off setting solution	Kieron Manning/T FT	Start scoping discussions with partners and stakeholders including Lincs Wildlife Trust/Central Lincs	 BNG Task & Finish group for Greater Lincs will help inform this work but progress has been delayed with GLNP staffing issues Complete by Summer 2023 	Green

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PH – Bob Bushell PH Neil Murray Greyfriars	Phil	Resourcing requirements and options paper prepared involving cross departmental teams • Formal Permission to Start	Permission granted November 2022	Green
PH Neil Murray	Quiggen	 Detailed design work / cost reviews January – March 2023 Procurement of main contractor March – July 2023 Main works commence August 2023 Main works completed August 2024 Activities, fit-out, evaluation and staffing August – October 2024 Operation and ActivitiesOctober 2024 – August 2025 		
		 End of project reportingOctober 2025 		

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Harlequin building	Phil Quiggen	Substantial refurbishment of 20-22 Steep Hill.	Funding sources are currently being explored for phase two with the National Lottery Heritage Fund likely to be the primary source.	Green
PH Neil Murray				